

FINANCIAL STATEMENTS
AND
INDEPENDENT AUDITORS' REPORT

September 30, 2021 and 2020



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Independent Auditors' Report

To the Board of Directors
Girl Scouts of Central Indiana. Inc.

We have audited the accompanying financial statements of Girl Scouts of Central Indiana, Inc., which comprise the statements of financial position as of September 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scouts of Central Indiana, Inc. as of September 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Indianapolis, Indiana

Katy, Sapper & Miller, LLP

February 10, 2022

STATEMENTS OF FINANCIAL POSITION September 30, 2021 and 2020

ASSETS

	2021	2020
ASSETS	2021	2020
Cash and equivalents	\$ 1,614,787	\$ 2,200,649
Cash restricted for long-term purposes	40,470	38,545
ERC receivable	741,748	
Pledges receivable, net	108,663	93,430
Inventories	326,854	479,383
Prepaid expenses	81,113	118,810
Investments - held for endowment	10,195,398	8,487,626
Investments	8,152,789	7,058,716
Beneficial interest in assets held by others	138,998	113,372
Beneficial interest in perpetual trust	436,125	393,187
Other assets	49,140	25,136
Land, buildings, and equipment, net	10,214,870	10,348,940
TOTAL ASSETS	\$ 32,100,955	\$ 29,357,794
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable	\$ 289,955	\$ 130,903
Accrued expenses	268,295	325,808
Due to Girl Scouts USA	23,939	32,744
Deferred revenue	31,732	49,209
Capital lease payable	41,745	7,050
Long-term debt, net	3,197,546	3,441,546
Annuity payment liability	26,403	31,416
Total Liabilities	3,879,615	4,018,676
NET ASSETS		
Without donor restrictions	16,838,183	15,697,059
With donor restrictions:	, ,	, ,
Purpose restrictions	511,634	521,246
Perpetual in nature	10,871,523	9,120,813
Total Net Assets	28,221,340	25,339,118
TOTAL LIABILITIES AND NET ASSETS	\$ 32,100,955	\$ 29,357,794

STATEMENT OF ACTIVITIES Year Ended September 30, 2021

	Without Donor Restrictions				Total
REVENUES AND OTHER SUPPORT					
Public support:					
Contributions and grants		395,646	\$	838,616	\$ 1,234,262
United Way allocations		108,023			108,023
Paycheck Protection Program grant income		213,293			1,213,293
Employee Retention Credits		035,684		838,616	 1,035,684
	Ζ,	752,646		030,010	 3,591,262
Product sales	8.9	519,953			8,519,953
Less: Cost of sales		568,795)			(2,568,795)
		951,158			5,951,158
Other revenues:					
Retail sales, net		115,166			115,166
Program service fees		389,466			389,466
Special events, net Investment return, net		198,204 901,700	,	1,707,672	198,204 2,609,372
Change in value of beneficial interest in perpetual trust	;	901,700		42,938	42,938
Change in value of beneficial interest in assets held by others		30,099		42,930	30,099
Other revenue		180,427			180,427
		518,866		2,589,226	 13,108,092
Net assets released from restrictions		848,128		(848,128)	
Total Revenues and Other Support	11,	366,994		1,741,098	13,108,092
EVDENCEC					
EXPENSES Program services	0	147,332			8,147,332
General and administrative		398,855			1,398,855
Fundraising		679,683			679,683
· · · · · · · · · · · · · · · · · · ·		010,000			 070,000
Total Expenses	10,2	225,870			 10,225,870
CHANGE IN NET ASSETS	1,	141,124		1,741,098	2,882,222
NET ASSETS					
Beginning of Year	15.0	697,059	(9,642,059	25,339,118
Dogmining of Todi	10,	091,009		5,042,003	 20,000,110
End of Year	\$ 16,8	838,183	\$ 11	1,383,157	\$ 28,221,340

STATEMENT OF ACTIVITIES Year Ended September 30, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES AND OTHER SUPPORT			
Public support:	Φ 000 400	4 7.750.000	A 0.450.005
Contributions and grants United Way allocations	\$ 393,402	\$ 7,756,883	\$ 8,150,285
Paycheck Protection Program grant income	168,482 1,137,900		168,482 1,137,900
r dycheck r rotection r rogram grant income	1,699,784	7,756,883	9,456,667
	1,000,701	7,700,000	0,100,007
Product sales	11,785,311		11,785,311
Less: Cost of sales	(3,749,326)		(3,749,326)
	8,035,985		8,035,985
Oth or revenue			
Other revenues: Retail sales, net	179,515		179,515
Program service fees	235,637		235,637
Special events, net	145,482		145,482
Investment return, net	764,780	1,231,379	1,996,159
Change in value of beneficial interest in perpetual trust	,	7,799	7,799
Change in value of beneficial interest in assets held by others	3,555		3,555
Other revenue	127,143		127,143
Net assets released from restrictions	11,191,881	8,996,061	20,187,942
Total Revenues and Other Support	342,667 11,534,548	(342,667) 8,653,394	20,187,942
Total Nevertues and Other Support	11,554,546	0,000,094	20,107,942
EXPENSES			
Program services	7,694,708		7,694,708
General and administrative	1,374,953		1,374,953
Fundraising	583,331		583,331
Total Expenses	9,652,992		9,652,992
Total Expenses	9,032,992		9,032,992
CHANGE IN NET ASSETS	1,881,556	8,653,394	10,534,950
NET ASSETS			
Beginning of Year	13,815,503	988,665	14,804,168
End of Year	\$ 15.697.059	\$ 9.642,059	\$ 25,339,118

STATEMENT OF FUNCTIONAL EXPENSES Year Ended September 30, 2021

	Program	General a			Direct Benefit	
	Services	Administra	itive F	undraising	to Donors	Total
Salaries and benefits	\$ 4,787,045	\$ 999,	145 \$	411,128	\$	\$ 6,197,318
Professional fees and services	52,785	122,		115,269	·	290,244
Supplies and program expenses	1,000,833	27,9		35,588		1,064,420
Telecommunications	118,486	14,	549	5,127		138,162
Product cost of sales	2,807,389					2,807,389
Occupancy	600,567	33,9	960	5,126		639,653
Equipment expense	190,440	42,6	610	15,826		248,876
Printing and publications	271,275	29,0)17	28,473		328,765
Travel and meetings	207,247	19,7	729	43,603	17,280	287,859
Awards, grants and assistance	82,832					82,832
Depreciation and amortization	528,403	26,3	328	7,898		562,629
Interest expense	84,771	8,	183	2,455		95,409
Insurance	180,310	31,	132	6,237		217,679
Other	42,338	44,0	013	2,953		89,304
TOTAL EXPENSES BY FUNCTION	10,954,721	1,398,8	355	679,683	17,280	13,050,539
Less: Expenses included with revenue and support on the statement of activities:						
Product cost of sales	(2,807,389)				((2,807,389)
Cost of direct benefits to donors					(17,280)	(17,280)
TOTAL EXPENSES	\$ 8,147,332	\$ 1,398,8	<u> </u>	679,683	\$ -	\$ 10,225,870

STATEMENT OF FUNCTIONAL EXPENSES Year Ended September 30, 2020

	Program	General and		Direct Benefit	
	Services	Administrative	Fundraising	to Donors	Total
Salaries and benefits	\$ 4,528,767	\$ 1,025,652	\$ 379,940	\$	\$ 5,934,359
Professional fees and services	82,732	116,410	109,380	1,250	309,772
Supplies and program expenses	823,965	24,218	24,126	811	873,120
Telecommunications	98,560	8,676	4,986		112,222
Product cost of sales	3,924,579				3,924,579
Occupancy	433,090	14,482	5,265		452,837
Equipment expense	334,377	35,712	7,847		377,936
Printing and publications	165,669	20,996	7,726		194,391
Travel and meetings	152,781	28,323	18,882	73,958	273,944
Awards, grants and assistance	144,301	25			144,326
Postage and shipping	47,279	4,234	3,895		55,408
Depreciation and amortization	550,580	19,224	6,992		576,796
Interest expense	111,978	12,736	4,371		129,085
Insurance	135,827	25,750	6,390		167,967
Other	84,802	38,515	3,531		126,848
TOTAL EXPENSES BY FUNCTION	11,619,287	1,374,953	583,331	76,019	13,653,590
Less: Expenses included with revenue and support on the statement of activities:					
Product cost of sales	(3,924,579)				(3,924,579)
Cost of direct benefits to donors				(76,019)	(76,019)
TOTAL EXPENSES	\$ 7,694,708	\$ 1,374,953	\$ 583,331	\$ -	\$ 9,652,992
	Ψ 1,007,100	Ψ 1,077,000	Ψ 000,001	Ψ	Ψ 3,002,332

STATEMENTS OF CASH FLOWS Years Ended September 30, 2021 and 2020

OPERATING ACTIVITIES	2021	2020
Change in net assets	\$ 2,882,222	\$ 10,534,950
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation of property and equipment	553,540	564,094
Amortization of bond issuance costs	9,089	12,702
Gain on sales of land, buildings, and equipment	·	522
Net realized and unrealized gain on investments	(2,524,855)	(1,899,603)
Change in value of beneficial interest in funds held by others Change in value of beneficial interest in perpetual trust	(30,099)	(3,555)
Contributions restricted for long-term investment	(42,938) (100)	(7,799) (7,149,500)
Change in assets and liabilities:	(100)	(7,149,500)
ERC receivable	(741,748)	
Pledges receivable	(15,233)	30,858
Inventories	152,529	(3,341)
Prepaid expenses	37,697	(100,488)
Other assets	(24,004)	(21,555)
Accounts payable and accrued expenses Deferred revenue	101,539 (17,477)	162,571 (207,914)
Due to Girl Scouts USA	(8,805)	(22,715)
Net Cash Provided by Operating Activities	331,357	1,889,227
INVESTING ACTIVITIES		
INVESTING ACTIVITIES	(200,024)	(402.200)
Purchases of property and equipment Proceeds from sale of equipment	(369,034)	(193,280) 7,045
Purchases of investments	(12,332,984)	(35,973,996)
Proceeds from sales and maturities of investments	11,723,814	29,577,551
Net Cash Used by Investing Activities	(978,204)	(6,582,680)
FINANCING ACTIVITIES		
Principal payments on mortgages payable	(77,354)	(73,779)
Repayment on bonds payable	(165,850)	(161,346)
Repayments on auto loans	(10,656)	(8,238)
Repayment on capital lease obligations	(34,695)	(20,997)
Payment on annuity obligation	(5,013)	(5,239)
Draw on line of credit	200,000	1,500,000
Repayment on line of credit Contributions restricted for long-term investment	(200,000)	(1,500,000) <u>7,149,500</u>
Net Cash Provided (Used) by Financing Activities	(293,468)	6,879,901
The case is contact (coost) by this is great in a	(200, 100)	
NET INCREASE IN CASH AND EQUIVALENTS	(940,315)	2,186,448
CASH AND EQUIVALENTS		
Beginning of Year	3,944,338	1,757,890
End of Year	\$ 3,004,023	\$ 3,944,338
CASH AND EQUIVALENTS		
Cash and equivalents	\$ 1,614,787	2,200,649
Cash restricted for long-term purposes	40,470	38,545
Cash equivalents included in investments	1,348,766	1,705,144
TOTAL CASH AND EQUIVALENTS	\$ 3,004,023	\$ 3,944,338
CURRIEMENTAL RICCLOCURES		
SUPPLEMENTAL DISCLOSURES Cosh paid for interest	Ф ОЕ 440	¢ 400.005
Cash paid for interest Noncash financing activities:	\$ 95,410	\$ 129,085
Long-term debt incurred for acquisition of equipment	50,516	64,246
2 2 Sadmonan o. adaleman	33,010	01,270

NOTES TO FINANCIAL STATEMENTS September 30, 2021 and 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General: Girl Scouts of Central Indiana, Inc. (the Council) is the preeminent leadership development organization for girls and the leading authority on girls' healthy development. Girl Scouts builds girls of courage, confidence, and character, who make the world a better place. The Council is a non-profit organization chartered by Girl Scouts of the USA (GSUSA) to deliver local and regional program opportunities. The Council currently serves more than 19,000 girls and has 9,000 volunteers in 45 counties across central Indiana.

Basis of Presentation: The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America, which require the Council to report information regarding its financial position and activities according to the following net asset classifications:

- Net Assets Without Donor Restrictions are not subject to donor-imposed restrictions and may be used at the
 discretion of the Council's management and Board of Directors. This net asset category includes funds
 functioning as an endowment through designation by the Board of Directors.
- **Net Assets With Donor Restrictions** are subject to stipulations imposed by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Council or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor-restricted contributions are reported as increases in net assets with donor restrictions, and when a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities. Restrictions expire when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Contributions with donor restrictions associated with the acquisition of long-lived assets are released from restriction when the assets are placed in service.

Estimates: The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenue and expenses. Actual results could differ from those estimates.

Cash and Equivalents: For the purpose of the statements of cash flows, the Council considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Girl Scouts Service Units and Troops establish bank accounts under the Council's tax identification number. All funds are maintained for the benefit of the girls in the respective Service Units and Troops. These funds are not under the financial control of the Council and have not been included in the financial statements.

Investment Valuation and Income Recognition: Investments are initially recorded at cost, if purchased, or at fair value, if donated. Thereafter, investments are stated at fair value. See Note 3 for discussion of fair value measurements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investment return reported in the statements of activities consists of interest and dividend income and realized and unrealized capital gains and losses, net of external and direct internal investment expenses. Interest income is recorded on the accrual basis, and dividends are recorded on the ex-dividend date. Purchases and sales of investments are recorded on the trade date. Gains and losses on the sale of investments are determined using the specific-identification method.

Pledges Receivable: Unconditional pledges receivable expected to be collected within one year are recorded at net realizable value. Amounts expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using risk-adjusted rates applicable in the years in which those promises are received. Amortization of the discounts is included in contributions and grants in the statements of activities. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Pledges receivable are reviewed for collectability and a provision for doubtful accounts is recorded based on management's judgment and analysis of the creditworthiness of the donors, historical experience, economic conditions, and other relevant factors.

Inventories: Girl Scout supplies and merchandise for resale are stated at the lower of cost or net realizable value on a first-in, first-out basis (FIFO).

Land, Buildings and Equipment: Expenditures for land, buildings and equipment and items in excess of \$5,000 which substantially increase the useful lives of existing assets are capitalized at cost or at fair value at the date of the gift. Repairs and maintenance costs are expensed as incurred. Depreciation has been computed on straight-line method at rates designed to depreciate the costs of assets over their estimated useful lives as follows:

Buildings and improvements 10-40 years
Furniture, fixtures and equipment 3-10 years
Transportation equipment 5 years

Leasehold improvements and capital leased assets are depreciated over the shorter of the asset's useful life or the lease term.

The Council's land, buildings and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability is measured by comparison of the carrying amount to future net undiscounted cash flows expected to be generated by the related asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount exceeds the fair market value of the assets. No adjustments to the carrying amount of land, buildings and equipment were required in 2021 or 2020.

Beneficial Interest in Assets Held by Others: The Council maintains a quasi-endowment fund with a number of Community Foundations throughout the state. The original principal of the funds cannot be committed, granted or expended by the Community Foundations. Beneficial interest in assets held by others is reported at fair value in the statements of financial position. See Note 3 for discussion of fair value measurements. Beneficial interest in assets held by others is included in net assets without donor restrictions, and changes in value of the beneficial interest in trust is recognized in other revenues.

Beneficial Interest in Perpetual Trust: The Council is also the sole income beneficiary of a perpetual trust administered by an outside party. Under the terms of the trust, the Council has the irrevocable right to receive 100% of the income earned on the trust's assets in perpetuity, but will never receive the assets held in trust. The Council's beneficial interest in perpetual trust is presented at fair value. See Note 3 for discussion of fair value measurements. Beneficial interest in perpetual trust is included in net assets with donor restrictions, and changes in value of the beneficial interest in perpetual trust is recognized in other revenues.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions and Grants are recognized as support when they are received or unconditionally promised. Grants and contracts are classified as contributions in instances in which a resource provider is not itself receiving commensurate value for the resources provided. Contributions are considered conditional when the agreement with the resource provider includes a barrier that must be overcome and either a right of return of assets transferred or right of release of a promisor's obligation to transfer assets. Conditional contributions are not recognized as revenue until the conditions are substantially met. The Council had no outstanding conditional contributions as of September 30, 2021 and 2020.

Product and Retail Sales: Product sales are recognized when such products are transferred to Girl Scout Troops. Revenue is recorded net of gross receipts allocated to troops and product and related costs. Retail sales, consisting of the sale of uniforms, pins, badges and other supplies, are recognized at the time of sale and are recorded net of cost of goods sold and product discounts. Program product sales, including the sale of Girl Scout Cookies, account for a significant portion of the Council's revenue. All Girl Scout Cookies are purchased from one vendor.

Program Service Fees are recognized when such program services are provided. Program fees received in advance are classified as deferred revenue.

Special Events Revenue is considered an unconditional contribution, except for the portion related to the direct benefit being provided to the donors that is considered an exchange transaction. The contribution portion of the revenue is recognized when received, and the exchange transaction portion of the revenue is recognized when the event occurs.

Advertising: The Council expenses advertising costs as incurred and totaled \$38,931 in 2021 and \$35,040 in 2020.

Functional and Allocated Expenses: The costs of providing program and other activities have been summarized on a functional basis in the statements of activities and functional expenses. Directly identifiable expenses are charged to the specific program or supporting service benefited. Expenses related to more than one function are allocated among program and support services based on occupied space (including interest, occupancy, and depreciation) or time spent by the Council's staff (including salaries and benefits). General and administrative expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Council.

Income Taxes: The Council is exempt from income taxes on income from related activities under Section 501(c)(3) of the U. S. Internal Revenue Code and corresponding state tax law. Accordingly, no provision has been made for federal or state income taxes. Additionally, the Council is not considered to be a private foundation under Section 509(a) of the Internal Revenue Code.

The Council files U.S. federal and Indiana information returns. The Council is no longer subject to U.S. federal and state income tax examinations by tax authorities for fiscal years before 2018. Management believes that the Council's income tax filing positions will be sustained on audit and does not anticipate any adjustments that will result in a material change.

Reclassifications: Certain amounts in the 2020 financial statements have been reclassified to conform with the presentation of the 2021 financial statements.

Subsequent Events: The Council has evaluated the financial statements for subsequent events occurring through February 10, 2022, the date the financial statements were available to be issued. See Note 10.

NOTE 2 - AVAILABLE RESOURCES AND LIQUIDITY

The following reflects the Council's financial assets available for general expenditure that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date:

	2021	2020
Cash and equivalents	\$ 1,614,787	\$ 2,200,649
Cash restricted for long-term purposes	40,470	38,545
ERC receivable	741,748	
Pledges receivable, net	108,663	93,430
Investments	18,348,187	15,546,342
Beneficial interest in assets held by others	138,998	113,372
Beneficial interest in perpetual trust	436,125	393,187
Total Financial Assets	21,428,978	18,385,525
Donor-imposed Restrictions or Not Available for Withdrawal:		
Pledges receivable restricted by donors	(108,663)	(93,430)
Donor-restricted endowment funds	(10,195,398)	(8,487,626)
Beneficial interest in assets held by others	(138,998)	(113,372)
Beneficial interest in perpetual trust	(436,125)	(393,187)
Financial Assets Available to Meet General Expenditures		
Within One Year	<u>\$ 10,549,794</u>	\$ 9,297,910

The Council has certain donor-restricted assets limited to use which are available for general expenditures within one year in the normal course of operations. Accordingly, these assets have been included in the quantitative information above for financial assets to meet general expenditures within one year.

As part of the Council's liquidity management plan, the Council invests its financial assets to be available as its general expenditures, liabilities, and other obligations come due. Additionally, the Council maintains a \$2,000,000 line of credit which are available to meet unexpected liquidity needs. There was no outstanding balance on the line of credit as of September 30, 2021 and 2020.

NOTE 3 - FAIR VALUE MEASUREMENTS

The Council has categorized its assets and liabilities that are measured at fair value into a three-level fair value hierarchy. The hierarchy prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The three levels of the fair value hierarchy are described as follows:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Council has the ability to access.

Level 2 – Inputs to the valuation methodology may include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and/or inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement. In situations where there is little or no market activity for the asset or liability, the Council makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk.

NOTE 3 - FAIR VALUE MEASUREMENTS (CONTINUED)

Following is a description of the valuation methodologies used by the Council for assets that are measured at fair value on a recurring basis. There have been no changes in the methodologies used at September 30, 2021 and 2020.

Money Market Fund Shares: Valued at the closing price as reported by the funds. These funds are required to publish their daily net asset value (NAV) and to transact at that price. These funds are deemed to be actively traded.

Equity Mutual Funds: Valued at the daily closing price as reported by the funds. These funds are required to publish their daily net asset value (NAV) and to transact at that price. These funds are deemed to be actively traded.

Exchanged-traded Funds: Valued at the closing price reported on the active market on which the individual securities are traded.

Corporate Bonds and Municipal Bonds: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical or similar bonds, those corporate bonds are valued under a discounted cash flow approach that maximizes observable inputs, such as current yields or similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks.

Beneficial Interest in Assets Held by Others: Valued based on the Council's proportionate share of the fair value of the underlying investments in the Community Foundations' pooled investment portfolios as reported by the Community Foundations, without adjustment. The valuation methodology for the beneficial interest in assets held by others does not utilize any unobservable inputs.

Beneficial Interest in Perpetual Trust: Valued using the Council's proportionate share of the fair value of the assets in the trust, as provided by the trustee, unless there are facts and circumstances that indicate that the fair value of the beneficial interest differs from the fair value of the Council's proportionate share of the assets held by the trust, in which case the present value of the estimated future cash flows would be used. When the Council's proportionate share of the fair value of the assets in the trust is used to estimate fair value, these assets are not classified in the fair value hierarchy.

Following is a summary, by major nature and risks class within each level of the fair value hierarchy, of the Council's assets that are measured at fair value on a recurring basis as of September 30, 2021 and 2020:

2021	Level 1	Level 2	Level 3	Total	Held at NAV
Assets					
Endowment Fund and Other Investments:					
Money market fund shares	\$ 1,348,766			\$ 1,348,766	
Equity mutual funds	13,404,280			13,404,280	
Exchanged-traded funds	829,943			829,943	
Corporate bonds		\$2,313,128		2,313,128	
Municipal bonds		452,070		452,070	
Beneficial Interest in Assets Held by Others			\$138,998	138,998	
Beneficial Interest in Perpetual Trust					\$436,125
Total	\$15,582,989	\$2,765,198	<u>\$138,998</u>	\$18,487,185	\$436,125

NOTE 3 - FAIR VALUE MEASUREMENTS (CONTINUED)

Level 1	Level 2	Level 3	Total	Held at NAV
\$ 1,705,144			\$ 1,705,144	
11,092,078			11,092,078	
783,328			783,328	
	\$1,698,595		1,698,595	
	267,197		267,197	
		\$113,372	113,372	
_				\$393,187
\$13,580,550	\$1,965,792	<u>\$113,372</u>	\$15,659,714	\$393,187
	\$ 1,705,144 11,092,078 783,328	\$ 1,705,144 11,092,078 783,328 \$1,698,595 267,197	\$ 1,705,144 11,092,078 783,328 \$1,698,595 267,197 \$113,372	\$ 1,705,144 11,092,078 783,328 \$1,698,595 267,197 \$113,372 \$1,705,144 11,092,078 783,328 1,698,595 267,197 \$113,372

NOTE 4 - INVESTMENTS

The Council's investments at September 30, 2021 and 2020 are as follows:

	2021		20	20
	Cost	Fair Value	Cost	Fair Value
Money market funds	\$ 1,348,766	\$ 1,348,766	\$ 1,705,144	\$ 1,705,144
Equity mutual funds	11,114,052	13,404,280	9,655,586	11,092,078
Exchange-traded funds	462,220	829,943	639,468	783,328
Corporate bonds	2,329,873	2,313,128	1,690,299	1,698,595
Municipal bonds	448,339	452,070	261,138	267,197
Total Investments	\$15,703,250	\$18,348,187	<u>\$13,951,635</u>	\$15,546,342

Investment return is summarized as follows for the years ended September 30, 2021 and 2020:

	2021	2020
Interest and dividend income	\$ 243,080	\$ 165,752
Realized net gain on sales of investments	_1,475,055_	1,182,042
Total interest, dividends and realized gains	1,718,135	1,347,794
Brokerage fees	(158,563)	(69,196)
Investment income, net	1,559,572	1,278,598
Unrealized net gain on investments	1,049,800	717,561
Total Investment Return	\$2,609,372	<u>\$1,996,159</u>

Investments are exposed to various risks, such as interest rate, market and credit risks. Due to the level of risk associated with certain investments, it is at least reasonably possible that changes in the values of investments will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

NOTE 5 - ENDOWMENT FUND

The Council's endowment funds provide a source of income for operations and scholarships to program participants, as well as creating sustainability for the Council. The Council's endowment consists of seven individual funds and includes both donor-restricted endowment funds and funds designed by the Board to function as endowments. Additionally, the endowment includes a beneficial interest in a perpetual trust, which is not subject to the Indiana Uniform Prudent Management of Institutional Funds Act (UPMIFA). In 2020, the Council received a financial sustainability grant from the Lilly Endowment, Inc. The grant included donor-restricted funds designated for an endowment, which were pooled with other donor-restricted funds held for endowment by the Council.

NOTE 5 - ENDOWMENT FUND (CONTINUED)

The Council also holds endowments through Community Foundations. The principal amounts will permanently remain with the Community Foundation, with investment income earned on the investments to be paid back to the Council. Future donations made to the Community Foundation will continue to remain permanently with the Community Foundation, with income earned on those donations to be paid to the Council as described above.

Interpretation of Relevant Law

The Council is subject to UPMIFA and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions, because those assets are time restricted until the Board of Directors appropriates such amounts for expenditure. The Board of Directors has interpreted UPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. The Council considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Council has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. However, the majority of the endowment is subject to additional restrictions provided by the donor related to spending from underwater funds. Additionally, the Council considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Council
- The investment policies of the Council

As of September 30, 2021, the Council had the following endowment net asset composition by type of fund:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds Accumulated investment gains Beneficial interest in perpetual trust Board designated funds held by Community Foundations	<u>\$138,998</u>	\$ 7,256,347 2,939,051 436,125	\$ 7,256,347 2,939,051 436,125 138,998
Total Endowment Funds	<u>\$138,998</u>	\$10,631,523	\$10,770,521

As of September 30, 2020, the Council had the following endowment net asset composition by type of fund:

	Without Donor Restriction	With Donor Restriction	Total
Donor-restricted endowment funds Accumulated investment gains Beneficial interest in perpetual trust Board designated funds held by community foundations	\$113,372 _	\$7,256,247 1,231,379 393,187	\$7,256,247 1,231,379 393,187 113,372
Total Endowment Funds	\$113,372	\$8,880,813	\$8,994,185

NOTE 5 - ENDOWMENT FUND (CONTINUED)

Changes in endowment by net asset class are as follows for the years ended September 30, 2021 and 2020:

	Without Donor Restrictions	With Donor Restrictions	Total
Balance at September 30, 2019	\$113,526	\$ 495,413	\$ 608,939
Contributions Net investment return Appropriation of endowment assets for expenditure Balance at September 30, 2020	946 (1,100) 113,372	7,149,500 1,239,178 (3,278) 8,880,813	7,149,500 1,240,124 (4,378) 8,994,185
Contributions Net investment return Appropriation of endowment assets for expenditure	32,512 (6,886)	100 1,750,610	100 1,783,122 (6,886)
Balance at September 30, 2021	\$138,998	\$10,631,523	\$10,770,521

Underwater Endowment Funds

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the original value of gifts donated to the donor-restricted endowment or the level that the donors otherwise require the Council to retain as a fund of perpetual duration. There were no underwater endowment funds at September 30, 2021 and 2020.

Return Objectives and Risk Parameters

The Council has adopted investment and spending policies for endowment assets that attempt to preserve the capital, maximize the return within reasonable and prudent levels of risk, and provide a return to the restricted funds. Endowment assets are comprised of the assets of donor-restricted funds that the Council must hold in perpetuity. Under this policy, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield a return while assuming a moderate level of investment risk. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Council relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Council targets a diversified asset allocation that places a greater emphasis on long-term growth and a reasonable return.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The endowments held at various Community Foundations have adopted a spending policy based on the guidance of the Community Foundations. On average, the Community Foundations set a suggested spending policy of 5% of the fund balance. This policy is subject to change based on market and other factors.

NOTE 5 - ENDOWMENT FUND (CONTINUED)

The spending policy of the donor-restricted Lilly Endowment funds is governed by the grant agreement which provided the funds. Whenever the balance of the endowment fund is equal to or less than the original gift value, the maximum spending from the endowment fund for the Council's next fiscal year is 2% of the endowment fund balance. This maximum spending limit continues until the endowment fund balance exceeds the original gift value. Whenever the endowment fund balance is greater than the original gift value, the Council may spend any percentage or amount of the endowment fund as is consistent with its spending policy. In August 2021, the Council adopted a spending of appropriating for distribution each year 4% of its endowment assets' average fair value over the prior 12 quarters through the fiscal year-end preceding the fiscal year in which the distribution is planned. This policy is consistent with the Council's objective to maintain the purchasing power of the endowment assets held in perpetuity as well as to provide appropriate amounts to achieve the growth and sustainability goals of the Council. These funds continue to be governed by the grant agreement with Lilly Endowment. At no time will the Council violate that grant agreement.

NOTE 6 - PLEDGES RECEIVABLE

Pledges receivable consisted of the following at September 30, 2021 and 2020:

	2021	2020
Due in less than one year	\$ 66,875	\$ 25,000
Due in one to two years	25,000	25,000
Due in two to three years	25,000	25,000
Due in three to four years		25,000
	116,875	100,000
Less: Unamortized discounts	<u>(8,212)</u>	(6,570)
Total Pledges Receivable, net	<u>\$108,663</u>	\$ 93,430

NOTE 7 - LAND, BUILDINGS AND EQUIPMENT

At September 30, 2021 and 2020, the carrying value of land, buildings and equipment consisted of the following:

	2021	2020
Land	\$ 509,600	\$ 509,600
Buildings and improvements	16,151,909	15,894,590
Transportation vehicles	318,095	318,095
Furniture, fixtures and equipment	1,559,067	1,498,020
Leasehold improvements	56,679	56,679
Construction in progress		7,465
	18,595,350	18,284,449
Less: Accumulated depreciation	(8,380,480)	(7,935,509)
		•
Land, Buildings, and Equipment, net	<u>\$10,214,870</u>	<u>\$10,348,940</u>

NOTE 8 - DEBT AND CREDIT ARRANGEMENTS

Long-term debt consisted of the following at September 30, 2021 and 2020:

	2021	2020
Series 2015A bond payable with monthly payments of \$16,979, including interest at a fixed interest rate of 3.10%, secured by real estate and maturing November 2027.	\$1,132,267	\$1,298,117
Series 2015B bond payable with interest-only monthly payments at a variable rate of 2.25% plus the 1-month LIBOR (2.30% at September 30, 2021) with principal payments beginning on December 1, 2027, secured by real estate and maturing November 2042.	1,749,926	1,749,926
Mortgage payable in monthly payments, including variable interest at the one-year treasury weekly average plus 3.00% (3.09% at September 30, 2021), secured by real estate and maturing August 2024.	33,006	41,935
Mortgage payable in monthly payments of \$6,609, including interest at 2.66% at September 31, 2021, secured by real estate and maturing August 2025.	281,301	349,302
Auto loan payable in monthly payments of \$676, including interest at 6.79% at September 30, 2021, secured by the automobile and maturing January 2025.	23,432	29,371
Auto loan payable in monthly payments of \$522, including interest at 7.74% at September 30, 2021, secured by the automobile and maturing January 2026.	<u>22,298</u> 3,242,230	<u>26,668</u> 3,495,319
Less: Bond issuance cost, net of accumulated amortization	(44,684)	(53,773)
Total Long-term Debt, net	<u>\$3,197,546</u>	<u>\$3,441,546</u>

On November 18, 2015, the Indiana Financial Authority (IFA) issued Education Facilities Revenue Bonds, Series 2015A and series 2015B, totaling \$3,500,000 to the Council to fund the construction of the Leadership and Adult Learning Center at Camp Dellwood. The bonds are a direct purchase by a financial institution and do not require a letter of credit. The bond issuances are subject to certain covenants, primarily financial coverage ratios, which the Council has reported compliance.

At September 30, 2021, estimated future principal payments of long-term debt in each of the next five years were as follows:

Payable In Fiscal Year Ending September 30,	Principal Payments
2022	\$261,939
2023	271,049
2024	279,792
2025	263,929
2026	194,632

NOTE 8 - DEBT AND CREDIT ARRANGEMENTS (CONTINUED)

In September 2020, the Council entered into a bank line of credit agreement which provides for borrowings up to a maximum aggregate amount of \$2,000,000, with interest computed at the *Wall Street Journal's* prime lending rate plus 0.5% (3.75% at September 30, 2021). There were no borrowings outstanding as of September 30, 2021 and 2020. Borrowings under the line of credit are collateralized by substantially all of the Council's assets and are payable on demand.

NOTE 9 - CAPITAL LEASES PAYABLE

In November 2020, the Council entered into a capital lease agreement for copiers, which expires in October 2025. Principal and interest payments of \$911 are due monthly. Equipment with a cost of \$50,516 and accumulated depreciation of \$9,261 at September 30, 2021, has been pledged as collateral for these capital lease obligations. Amortization of assets held under capital leases is included with depreciation expense.

Following is a schedule of future minimum capital lease payments required by capital lease obligations as of September 30, 2021:

Payable In Fiscal Year Ending September 30,	Capital Lease Payments
2022	\$10,930
2023	10,930
2024	10,930
2025	10,930
2026	913
Less: Amount representing interest	(2,888)
Net Capital Lease Obligations	<u>\$41,745</u>

NOTE 10 - PAYCHECK PROTECTION PROGRAM LOAN

On April 13, 2020, the Council was granted a loan of \$1,137,900 under the Paycheck Protection Program (PPP) established as part of the Coronavirus Aid, Relief and Economic Security Act (CARES Act). PPP loans, including accrued interest, are forgivable as long as the entity uses the proceeds for eligible purposes, including payroll, benefits, rent and utilities. The amount of forgiveness is reduced if the entity terminates employees or reduces salaries during the covered period. The Council treats PPP loans as contributions, which are recognized when the related conditions are substantially met. The Council received forgiveness of the 2020 PPP loan from the bank on February 23, 2021.

On February 4, 2021, the Council received additional loan proceeds of \$1,213,293 under the PPP, as expanded and amended under the Consolidated Appropriations Act, 2021. The Council received forgiveness of the 2021 PPP loan from the bank on October 29, 2021.

Based on when the conditions were substantially met, the Council recognized contributions of \$1,213,293 and \$1,137,900 in the years ended September 31, 2021 and 2020, respectively, related to PPP loans.

NOTE 11 - PENSION PLAN

The Council participates in the Retirement Plan of the GSUSA, a noncontributory defined benefit multi-employer pension plan (Plan) sponsored by GSUSA. The risks of participating in this multi-employer plan are different from single-employer plans in the following respects:

- a) Assets contributed to the Plan by one employer may be used to provide benefits to employees of other participating employers.
- b) If a participating employer stops contributing to the Plan, the unfunded obligations of the plan may be borne by the remaining participating employers.
- c) If the Council chooses to stop participating in the Plan, the Council may be required to pay those plans an amount based on the Council's proportionate share of unfunded vested plan benefits, referred to as a withdrawal liability.

The National Board of GSUSA voted to freeze the Plan to new entrants and to freeze future benefit accruals for all current participants under the Plan effective July 31, 2010. The Plan covers substantially all of the employees of various Girl Scout councils who were eligible to participate in the Plan prior to the plan freeze. Accrued and vested benefits prior to July 31, 2010 are based on years of service and salary levels. The Council's participation in the Plan is outlined in the table below. "EIN/Pension Plan Number" provides the Employee Identification Number (EIN) and the three-digit plan number. "FIP/RP Status" indicates plans for which a financial improvement plan (FIP) or a rehabilitation plan (RP) is either pending or has been implemented. There have been no significant changes that affect the comparability of 2021 contributions.

Pension Fund Retirement Plan of the Girl Scouts of the USA

EIN/Pension Plan Number 12-1624016

Council Contributions

Year ended 9/30/2021 \$493,604
Year ended 9/30/2020 \$632,892
Year of Most Recent Form 5500 Filing 12/31/2020
FIP/RP Status N/A
Surcharge Imposed No
Council Contributed more than 5% of Total Contributions

Due to the nature of the Plan, it is not practicable to determine the extent to which the assets of the Plan cover the actuarially computed value of vested benefits for the Council as a stand-alone operation. In addition, because the Plan is considered a multi-employer plan, it is only subject to certain minimum reporting requirements. As of December 31, 2020, the date for which the most current information is available, the Retirement Plan of the Girl Scouts of the USA had assets of \$507,000,000 and liabilities of \$721,900,000 for a net funded status of \$(214,900,000). The Council expects to make contributions totaling approximately \$600,000 to the Plan during the year ending September 30, 2022.

NOTE 12 - RETIREMENT PLAN

The Council maintains a 403(b) thrift plan that matches 3% of contributions made by employees. In addition, the Council makes contributions of 2% and 4% based on years of service. The Council contributed \$180,813 and \$157,483 to the plan for the years ended September 30, 2021 and 2020, respectively.

NOTE 13 - EMPLOYEE SELF-INSURANCE PROGRAM

The Council has adopted a partially self-funded insurance plan for employee medical and prescription drug insurance. Expenses are recorded as incurred. Insurance policies in force at September 30, 2021 and 2020 limit the Council's maximum claims cost to approximately \$1,000,000 and the maximum claim liability per covered individual to \$60,000. Actual claims costs were \$840,993 and \$652,455 for the years ended September 30, 2021 and 2020. The Council's portion of the predetermined funding provision is charged to expense each month. At September 30, 2021 and 2020, the accrued liability related to these self-insured plans was \$5,428 and \$25,787, respectively.

NOTE 14 - OPERATING LEASES

The Council leases office space under non-cancelable operating leases that expire at various dates through October 2022.

Management notified the landlord for one of its facilities its intent to vacate effective January 1, 2021. The Council agreed to continue to pay monthly lease payments through the end of the lease term in February 2022, or until the landlord finds a new tenant. Subsequent to year-end, the Council was released from further payments totaling \$32,000, which have been excluded from future rental payments below.

Future minimum lease payments under operating leases at September 30, 2021, were as follows:

Payable In Fiscal Year Ending	Rental
September 30,	Payments
2022	\$19,729

Operating lease expenses for the years ended September 30, 2021 and 2020 were \$101,545 and \$87,574, respectively.

The Council also leases certain facilities under non-cancelable operating leases that expire at various dates through December 2023.

Future minimum rental income receipts required under these lease agreements at September 30, 2021, are as follows:

Receivable In Fiscal Year Ending September 30,	Rental Payments
2022	\$44,100
2023	11,025
	<u>\$55,125</u>

Total rental revenue recognized under these leases totaled \$83,471 in 2021.

NOTE 15 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted for the following purposes or periods:

	2021	2020
Subject to expenditure for specified purposes:		
Membership outreach	\$ 9,375	\$ 6,250
Scholarships	94,721	101,721
Capital campaign	78,000	100,000
Capital improvements	37,470	35,545
Program support	114,167	23,615
Development capacity and energy-savings systems	97,901	254,115
Other	80,000	
Total Subject to Expenditure for Specified Purposes	511,634	521,246
Subject to the endowment's spending policy and appropriation	10,195,398	8,487,626
Illiquid assets not subject to the Council's spending policy or appropriation:		
Land	240,000	240,000
Beneficial interest in perpetual trust	436,125	,
	676,125	
Total Net Assets with Donor Restrictions	\$11,383,157	\$9,642,059
Net assets released from donor restrictions are as follows:		
	2021	2020
Subject to Expenditures for specified purposes:		
Membership outreach	\$ 14,308	\$ 26,200
Scholarships	4,000	29,000
Capital campaign	25,000	
Capital improvements	27,085	41,689
Program support	459,837	102,605
Development capacity and energy-savings systems	156,214	96,385
Other	161,684	46,788
Total Net Assets Released from Donor Restrictions	\$848,128	<u>\$342,667</u>

NOTE 16 - RELATED PARTY TRANSACTIONS

The Council is chartered by GSUSA to use the name, marks and programs of the national organization. The Council collected and subsidized annual dues on behalf of GSUSA totaling \$238,874 and \$157,160 for the years ending September 30, 2021 and 2020, respectively, and passed through the amounts to GSUSA. In addition, the Council purchased uniforms and other sales items from GSUSA totaling \$128,887 and \$142,949 for the years ending September 30, 2021 and 2020, respectively.

NOTE 17 - EMPLOYEE RETENTION CREDITS

The Consolidated Appropriations Act, 2021 (CAA) eliminated the restriction that prevented Paycheck Protection Program (PPP) loan borrowers from claiming the Employee Retention Credit (ERC), which was made available under the CARES Act, and allowed for the ERC to be claimed retroactively by eligible employers. The ERC under the CARES Act is a fully refundable tax credit for eligible employers equal to 50% of qualified wages up to \$10,000 paid to each retained employee between March 13 and December 31, 2020. The CAA and American Rescue Plan Act of 2021 extended the availability of the ERC through December 31, 2021, allowing for a fully refundable tax credit for eligible employers equal to 70% of qualified wages up to \$10,000 paid to each retained employee per quarter during 2021. In fiscal year 2021, the Council claimed a retroactive credit of \$520,741 relating to calendar year 2020 and a retroactive credit of \$514,943 relating to calendar year 2021. Management treated these credits as contributions and determined that conditions related to the credits were substantially met during the year ended September 30, 2021. Therefore, the Council recorded contributions in fiscal year 2021 for the amount of the credits. Credits totaling \$741,748 had yet to be received as of September 30, 2021.